Revised September 28, 2015

<u>Strategic Goal 1-</u> Develop and maintain a long term strategy for the continuation of funding. *Basis:* AS 18.70.350 (4)

Objective 1: Maintain partnerships with lobbying organizations

Target 1: Alaska Fire Chiefs Association

Priority- High

Responsibility- AFSC/Administration

Completion Date- Ongoing

Performance Measure- AFCA Seat Representation with AFSC

Target 2: Alaska State Firefighters Association

Priority- High

Responsibility- AFSC

Completion Date- Ongoing

Performance Measure- ASFA Seat Representation with AFSC

Target 3: Alaska Professional Firefighters Association

Priority- High

Responsibility- AFSC

Completion Date- Ongoing

Performance Measure- AKPFFA Seat Representation with AFSC

Objective 2: Identify the Need for Additional Funds

Target 1: Expand electronic database portal

Priority- High

Responsibility- AFSC

Completion Date- Ongoing

Performance Measure- Maintain electronic database

Target 2: Hire additional administrative staff

Priority- Moderate-High

Responsibility- AFSC

Completion Date- Fall 2017

Performance Measure- Third position added to staff

Target 3: Expand existing directives and certification levels

Priority- Moderate

Responsibility- AFSC Staff

Completion Date- Ongoing

Performance Measure- Increase in number of certification levels

Target 4: Target Rural Alaska Fire Service Needs

Priority- Moderate

Responsibility- AFSC

Completion Date- Ongoing

Performance Measure- Rural Outreach/Certifications

<u>Strategic Goal 2–</u> Establish minimum training and performance standards for certification of fire services personnel that are consistent with the standards of the National Fire Protection Association or other applicable standards. *Basis: AS 18.70.350 (A)*

Objective 1: Adopt new certification standards for fire service personnel

Target 1: Review applicable standards for adoption

Priority- High

Responsibility- AFSC

Completion Date- As needed

Performance Measure- Adopt applicable standards

<u>Objective 2:</u> Ensure that previously adopted standards are reviewed within one year of the last revision

Target 1: Review/Adopt NFPA 1002, 2014 Ed. Standard for Fire Apparatus Driver/Operator Professional Qualifications

Priority- High

Responsibility- Executive Director/ Committee Task Force Completion Date- Report for adoption Fall 2015

Performance Measure- Adopt standard

Target 2: Review/Adopt NFPA 1003, 2015 Ed.: Standard for Airport Firefighter Professional Qualifications

Priority- High

Responsibility- Executive Director/ Committee Task Force

Completion Date- Report for adoption Spring 2016

Performance Measure- Adopt standard

Target 3: Review/Adopt NFPA 1005, 2014 Ed.: Marine Firefighting for Land-Based Fire Fighters

Priority- Low

Responsibility- Executive Director/ Committee Task Force Completion Date- Report for adoption Fall 2016

Performance Measure- Adopt standard

Target 4: Review/Update NFPA 1035, 2015 Ed.: Public Fire and Life Safety Educator

Priority- Low

Responsibility- Executive Director/ Committee Task Force

Completion Date- Report for Fall of 2016

Performance Measure- Adopt Standard

Objective 3: Adopt certification levels for rural Alaska communities.

Target 1: Review a draft for Basic Firefighter level certification based on the most current 1001 standard

Priority- Medium

Responsibility- Executive Director/ Committee Task Force

Completion Date- Report for Fall 2016

Performance Measure- Determine standard/criterion to

meet the needs of rural fire

departments in Alaska

Target 2: Review a draft for AFSC based directive for Rural Basic Firefighter level

Priority- Medium

Responsibility- AFSC

Completion Date- Report for Fall 2016

Performance Measure- Determine standard/criterion to meet the needs of rural fire

departments in Alaska

Target 3: Review a draft for Rural Fire Officer certification criteria

Priority- Medium

Responsibility- AFSC

Completion Date- Spring 2017

Performance Measure- Determine standard/criterion to meet the needs of rural fire

departments in Alaska

<u>Strategic Goal 3-</u> Establish curriculum requirements for the certification of training programs. *Basis:* AS 18.70.350 (B)

<u>Objective 1:</u> Determine requirements for minimum fire training curriculum and entity training program

Target 1: Maintain certification requirements consistent with current industry practices

Priority- High

Responsibility- AFSC/Administration

Completion Date-Ongoing with updates as required

Performance Measure- Currency within AFSC defined policy and procedures

Target 2: Maintain valid test items consistent with adopted standards

Priority- High

Responsibility- AFSC/Administration

Completion Date- Ongoing with updates as required

Performance Measure- Currency within AFSC defined policy and procedures

Strategic Goal 4- Govern the procedure for certification of fire services training programs that meet the minimum curriculum requirements adopted. *Basis:* AS 18.70.350 (C)

Objective 1: Uphold third party accreditation through national/international entities

Target 1: Sustain AFSC accreditation with IFSAC

Priority- High

Responsibility- AFSC/Administration

Completion Date- Ongoing with updates as required

Performance Measure- AFSC defined policy and procedure

Target 2: Sustain AFSC accreditation with ProBoard

Priority- Medium

Responsibility- AFSC/Administration

Completion Date- Ongoing with updates as required

Performance Measure- AFSC defined policy and procedure

<u>Objective 2:</u> Determine in-state requirements for minimum fire training curriculum and entity training program

Target 1: Maintain Independent AFSC Accreditation Policy and Procedure

Priority- High

Responsibility- AFSC/Administration

Completion Date- Ongoing with updates as required

Performance Measure- AFSC defined policy and procedure

Target 2: Ensure an AFSC in-state accreditation process is current

Priority- High

Responsibility- AFSC/Administration
Completion Date- Ongoing with updates as required
Performance Measure- AFSC defined policy and
procedure

Strategic Goal 5- Govern the procedure for certification of individuals who satisfy the minimum training and performance standards established. **Basis:** AS 18.70.350 (D)

Objective 1: Maintain regulations to define certification policy and procedures

Target 1: Develop regulations for legislative approval

Priority- High

Responsibility- AFSC/Director

Completion Date-Fall 2016

Performance Measure- Regulations are established

Objective 2: Ensure continuity within the certification policy and procedures

Target 1: Maintain adequate staffing levels to meet certification timelines (AS 18.70.350 [3])

Priority- High

Responsibility- AFSC/Director

Completion Date- Ongoing

Performance Measure-Positions filled

Target 2: Seek technology or other alternatives to meet certification timelines

Priority- High

Responsibility- AFSC/Director

Completion Date- Ongoing

Performance Measure- Functional automation of certification administrative services

Target 3: Maintain certification regulations, policies, and procedures

Priority- High

Responsibility- AFSC/Director

Completion Date- Ongoing

Performance Measure- Compliance with state regulations and third party accreditation

<u>Strategic Goal 6-</u> Govern the procedure for revocation of the certification of a person or program. *Basis:* AS 18.70.350 (E)

<u>Objective 1:</u> Maintain regulations to enforce certification policies and procedures

Target 1: Develop regulations for legislative approval

Priority- High

Responsibility- AFSC/Director

Completion Date- Fall 2016

Performance Measure- Regulations are established

Strategic Goal 7- Consult and cooperate with municipalities, agencies of the state, other governmental agencies, universities, colleges, and other institutions concerning the development of fire services training schools and programs offered in the state. Basis: AS 18.70.350 (2)

Objective 1: Maintain partnerships with municipalities, agencies of the state, other governmental agencies, universities, colleges, and fire services training entities to facilitate programs that result in certification

Target 1: Alaska rural, municipal, borough, and state level fire service organizations

Priority- High

Responsibility- AFSC

Completion Date- Ongoing

Performance Measure- Participation in certification testing

Target 2: Alaska Educational Institutions

Priority- High

Responsibility- AFSC

Completion Date- Ongoing

Performance Measure- Participation in certification testing

Target 3: Alaska Training Agencies

Priority- High

Responsibility- AFSC

Completion Date- Ongoing

Performance Measure- Participation in certification testing

Strategic Goal 8- Set fees determined by the council to be necessary

Basis: AS 18.70.350 (4)

Objective 1: Determine necessary fees for certification testing

Target 1: Establish test fees

Priority- High
Responsibility- AFSC/Director
Completion Date- Ongoing
Performance Measure- Self-sufficient test budget